## Assess your company's ability to move goods/personnel into, out of, within, or through an affected area considering these factors:

- 1. Where are your of pre-event sources of supply and demand? (manufacturing facilities, warehouses, distribution centers, retail outlets, food banks, and food pantries)
- 2. What is your reliance on public and private infrastructure and transportation systems:
  - a. Public: roads, bridges, waterways, ports, airports
  - b. Private: rail lines, terminals, distribution centers, retail locations, truck stops, fuel racks
- 3. What is your reliance on shared services? (logistics and otherwise)
  - a. Transportation common carriers

c. Cloud software

b. Public warehousing

d. Other

- 4. What is your reliance on other lifelines?
  - a. Food/Water/Shelter for your staff
  - b. Medical facilities for your staff
  - c. Workforce curfews, access/re-entry procedures, food/water/shelter/medical availability
  - d. Power to operate facilities
  - e. Fuel to run trucks / buses / trains / boats / planes
  - f. Communications to dispatch / geolocate / transact
  - g. Financial markets to transact commerce
- 4. What is the impact of regulatory changes to your supply chains?
  - a. Relief: waivers for weight, size, hours of service, fuel blends
  - b. Restrictions: access / credentialing, prioritization of traffic (land, water, air)
- 5. How quickly can your supply chain adjust to disrupted / destroyed supply and/or demand? What alternatives are already in place? What can be quickly created? What plans do you have for dealing with demand for scarce resources?
- 6. In the aftermath of a major disruptive event, can you rank-order the top three priorities that must be in place before you will begin moving product into -- or through -- the affected area?
  - a. Interstate conditions
  - b. Other road conditions
  - c. Other transportation links (maritime, air, rail)
  - d. Public safety
  - e. Employee safety and basic services
  - f. Fuel availability
  - g. Fuel availability without cash

- h. Telecommunications
- i. Convoy options
- j. Confirmed readiness to receive (for movement into area)
- k. Confirmed corridors to successfully transit (for movement through area)
- I. Other:
- 7. If it is determined you cannot use preexisting transportation links through an affected area, how do you determine alternate routing? Who is involved? Can you estimate time-required to set alternate routing? Is it practically possible to shift mode of conveyance (e.g. truck for barge) in the near term (e.g., first four weeks after event)?





